

30 October 2017  
13:00

**MEETING OF THE NHS CHAIRS  
THE FETTES SUITE, SCOTTISH HEALTH SERVICE CENTRE,  
CREWE ROAD SOUTH, EDINBURGH EH4 2LF**

**AGENDA**

1. Apologies for Absence and Attendees
2. Minutes of the Previous Meeting
3. Matters Arising
4. Ministerial Remarks
5. Feedback from the Chairs Private Meeting
6. Regionalisation
7. Any Other Business
8. Date and Time of Next Meeting

**MINUTES**

**Attendance**

1. A list of those present and apologies is provided at Annex A.

**Minutes of the Previous Meeting**

2. The minutes of the meeting held on 28 August 2017 were approved.

**Matters Arising**

3. There were no matters arising.

**Ministerial Remarks**

4. The Cabinet Secretary highlighted the following areas for the attention of NHS Board Chairs:

- Audit Scotland 2017 Report;
- Elective and Cancer Performance;
- Regional Planning;
- Justice/Health Leaders Network; and,
- Chair Appointments.

5. The Cabinet Secretary confirmed that the review of targets and indicators in health and social care was still pending publication, but would be discussed at a future NHS Board Chairs meeting.

### **Feedback from Chairs Private Meeting**

6. Denise Coia shared the key themes which arose following discussions from the NHS Board Chairs private meeting, including:

- Innovation; and,
- Governance.

7. Commenting on the issues, Chairs highlighted the importance of promoting innovation and working with the Scottish Government to ensure continued good governance.

### **Regionalisation**

8. Malcolm Wright, Regional Implementation Lead for North of Scotland and Chief Executive, NHS Grampian and Stephen Logan, Chair, NHS Grampian led a presentation on regionalisation arrangements in the north of Scotland.

9. Shirley Rogers, Director of Workforce and Strategic Change then outlined the next steps with regards to engagement and implementation of actions that can be progressed before regional and national plans are finalised in March 2018.

10. The Cabinet Secretary commended the work that has been progressed to date and agreed that the next couple of meetings should follow a similar format with presentations from the Regional Implementation Leads on the West and East of Scotland.

### **Any Other Business**

11. No additional items were proposed.

### **Date and Time of Next Meeting**

12. The next NHS Chairs meeting will be on **Monday 4 December 2017 at 13:00** in the Scottish Health Service Centre, Edinburgh.

### **Office of the Chief Executive for NHSScotland**

30 October 2017

**ATTENDEES****Scottish Ministers**

Shona Robison Cabinet Secretary for Health and Sport

**Health Board Chairs**

John Raine NHS Borders  
 Phil Jones NHS Dumfries and Galloway  
 Les Bisset NHS Fife (Vice-Chair)  
 Alex Linkston NHS Forth Valley  
 John Brown NHS Greater Glasgow and Clyde  
 Stephen Logan NHS Grampian  
 Neena Mahal NHS Lanarkshire  
 Brian Houston NHS Lothian  
 John Connell NHS Tayside  
 Neil Galbraith NHS Western Isles

Stewart MacKinnon Golden Jubilee Foundation, Vice Chair  
 Denise Coia Healthcare Improvement Scotland (Chair of NHS Chairs Group)

Lindsay Burley NHS Education for Scotland  
 David Crichton NHS Health Scotland  
 Elizabeth Ireland NHS National Services Scotland  
 Esther Robertson NHS 24  
 David Garbutt Scottish Ambulance Service  
 Terry Currie State Hospital  
 Paul Edie Care Inspectorate  
 Pam Whittle Scottish Health Council

**Scottish Government Officials**

Paul Gray Director General for Health and Social Care for the Scottish Government and Chief Executive of NHS Scotland  
 Shirley Rogers Director of Health Workforce and Strategic Change  
 Jason Leitch National Clinical Director  
 Christine McLaughlin Director of Health Finance  
 Alison Taylor Head of Integration Division  
 Alan Hunter Director of Performance and Delivery  
 Fiona McQueen Chief Nursing Officer  
 Colin Brown Head of the Office of the Chief Executive NHSScotland  
 Laurie Whyte Office of the Chief Executive NHSScotland  
 Mary Hucker DPS/Cabinet Secretary for Health and Sport

**In Attendance**

David Bedwell NHSScotland Executive Support  
 Malcolm Wright Regional Implementation Lead, North of Scotland and Chief Executive, NHS Grampian  
 Pauline Howie Chief Executive, Scottish Ambulance Service

**Observers**

Alistair Geraghty	Scottish Clinical Leadership Fellow
Eleri Williams	Scottish Clinical Leadership Fellow
Stewart Robertson	Director of QSR Consulting Ltd.
Kevin Farquharson	Office of the Chief Executive NHSScotland

**Apologies**

Aileen Campbell	Minister for Public Health and Sport
Maureen Watt	Minister for Mental Health
Martin Cheyne	NHS Ayrshire and Arran
Tricia Marwick	NHS Fife
David Alston	NHS Highland
Ian Kinniburgh	NHS Orkney and Shetland
Catherine Calderwood	Chief Medical Officer
Andrew Scott	Director of Population Health Improvement
Geoff Huggins	Director of Health and Social Care Integration