Further Reading

- [Commissioner for Ethical Standards in Public Life in Scotland – Diversity Delivers](#) (September 2008)
- [Financial Reporting Council – Guidance on Board Effectiveness](#) (March 2011)
- [Financial Reporting Council – Feedback Statement: UK Board Succession Planning Discussion Paper](#) (May 2016)
- [Handbook on Application of the Revised Code](#) (September 2011)
- [ICSA: The Governance Institute - The Nomination Committee – Coming Out Of The Shadows](#) (May 2016)
- [On Board – A Guide for Board Members of Public Bodies In Scotland](#) (April 2015)
- [Report -Thematic Review of Operation of the 2013 Code of Practice for Ministerial Appointments to Public Bodies in Scotland](#) (July 2015)
- [Revised Guidance on the Application of the 2013 Code of Practice for Ministerial Appointments to Public Bodies in Scotland](#) (January 2016)